TOWN OF WESTFORD TOWN MANAGER'S OFFICE TOWN HALL 55 MAIN STREET WESTFORD, MA 01886

MEMORANDUM

TO: Board of Selectmen

FROM: Steven L. Ledoux, Town Manager RE: Results of Annual Goal Setting

DATE: June 8, 2004

Below, are the results of the Board of Selectmen's Annual Goal Setting meeting, held Monday, June 7, 2004 at 7:00 PM at the Westford Regency Conference Center.

SHORT TERM GOALS

1. Revise Exempt Pay Classification Plan by September, 2004 (22 Points)

2. Consolidate Human Resource Function with Schools (9 Points)

- 3. Study Town Counsel functions, including developing spreadsheet on active cases, analyze cost/benefit of litigation, cut counsel costs, and study feasibility of in house counsel (7 Points)
- **4.** (Tie) Follow up of Management Letter in Audit
 Develop Alternate Turf methods At Veteran' Memorial Complex (5 Points)
- **5**. (Tie) Develop Selectmen's Policy and Procedure Manual) ; Develop strategy for Implementing CFETG recommendations; Develop Long Term Sewer Strategy

(4 Points)

LONG TERM GOALS

- 1. Implement CFETG Recommendations, including forming Permanent Oversight Committee (18 points)
 - 2. Use of municipal land to promote Affordable Housing (12 points)
 - 3. Study consolidating certain Recreation Department and COA functions (11 points)
 - 4. (Tie)Acquisition of Key properties; solve one traffic problem per year (10 points)
 - 5. (Tie) Implement Sidewalk Master Plan; Study Police/Fire Joint Dispatch (5 Points)